



QEIMC *Futures*

MASTER PLANNING PROJECT FOR THE QEII MEDICAL CENTRE



**Hames
SHARLEY**

Frequently Asked Questions

The Queen Elizabeth II Medical Centre (QEIMC) is entering its next phase of development, which when completed will deliver the largest clinical, medical research and educational facility in WA.

Development of the QEIMC over the past seven years has so far delivered: a Comprehensive Cancer Centre, the Harry Perkins Institute of Medical Research, the Ralph and Patricia Sarich Neuroscience Research

Institute, the PathWest building, the Sir Charles Gairdner Hospital Mental Health Unit, the new Perth Children's Hospital, the mortuary bereavement viewing room, and other critical infrastructure to support the Campus.

With the above achievements and with most of the 2010 Master Plan objectives met, an updated Master Plan is now required to further build on the significant infrastructure which already exists on site, identify opportunities for new infrastructure and guide development for the future.

What is the project?

The QEIMC Master Plan Project aims to deliver a new integrated Master Plan for the 28.4 hectare Reserve, which will optimise the co-location of key health related clinical, research and education infrastructure already on the Reserve and then further consider the composition of the full precinct. It is important to maximise the potential of the QEIMC Reserve. This will ensure that services are delivered to expected standards and also create a platform for innovation and investment in health, medical research and education. The Master Plan will consider:

- Required infrastructure and connections to, from and within the Reserve
- User experience and how people use spaces and come together
- The arrangement and colocation of buildings
- Enablers for innovation and investment
- Trends and technological advancements
- Opportunities for organisational relationships to thrive
- Relationships with surrounding land-uses, local governments and the State

Where is the project?

The Queen Elizabeth II Medical Centre (QEIMC) campus is located within the suburb of Nedlands and is bounded by Winthrop Avenue to the east, Monash Avenue to the south, Aberdare Road to the north and Hollywood Private Hospital to the west. It is located in close proximity to the University of Western Australia (UWA) and the residential areas of Nedlands and Subiaco to the southwest and northwest respectively. The 28.4Ha campus is located across the road from Kings Park and 4 km from the Perth city centre and is the site area for the QEIMC Master Plan Project.

What is the QEIMC Trust?

The Queen Elizabeth II Medical Centre Trust (QEIMC Trust) is a statutory authority established under the Queen Elizabeth II Medical Centre Act 1966 (Act). The QEIMC Trust is an independent body responsible for the development, control and management of 28.4 hectares of land that is an A class reserve (Reserve) for the designated purpose of a medical centre.



What is a Master Plan?

A Master Plan is a document that outlines a vision to guide growth and development of a precinct over a period of time. For this project, it will be a two to three-decade outlook. It isn't a detailed design but is a high-level plan intended to set out objectives and strategies to manage development and change over time. It is a document that defines what is important about a place and how its functions, character and quality can be conserved, improved and enhanced to meet the objectives of a project.

What is the objective for this project?

To support the provision of world class health services, research and education from QEIIMC, now and into the future.

Why is it necessary?

The healthcare sector, like many other professions, is experiencing significant rates of change and disruption. The project will strive to facilitate integration, partnerships and communication between the hospitals, research centres and education providers. This will allow for greater innovation and new opportunities, ensuring WA remains at the forefront of medical and research frontiers. The new Master Plan will:

- Strengthen the integration of the all the currently co-located health, research and education facilities to promote partnerships and innovation opportunities.
- Provide clear direction to campus tenants and stakeholders for future development;
- Unite campus tenant activities in a coordinated way and to maximise operational relationships;
- Provide strategic direction for campus investment;
- Communicate to external stakeholders the vision for QEIIIMC.

What are the benefits of a precinct-wide Master Plan?

A precinct-wide Master Plan takes into account the full site area of a project and also the external context of the QEIIIMC site. This strategic approach will consider neighbouring suburbs, district and regional transport routes (existing and planned), nearby commercial centres, district and regional open space and other important planning issues that although may not be within the project site area have an impact on the project.

A precinct-wide Master Plan will start with an extensive context analysis of the project area and its surroundings, as it is important to fully understand a place before you go about the process of changing it. An updated Master Plan for the full 28.4 hectare precinct will ensure WA's premier knowledge and health precinct can respond to future growth and change. Master planned, multi-use medical precincts have environments, which are arguably not only better for patients but also for visitors, employees and the wider community. A well-designed Master Plan, with a clear vision, will ensure the ongoing delivery of QEIIIMC as a world class healthcare campus.

What is the Master Plan design process?

A quality Master Plan design process will engage extensively with stakeholders, the community and key government directorates. It will also seek advice from specialist consultants on matters such economic viability, urban design, social planning, heritage, traffic, parking and transport. On its journey, it will include preparation of a draft vision, outcomes, site composition and design strategies, which will be presented back to the community and stakeholders for comment. After further incorporation of community and stakeholder input, a final Master Plan will be confirmed.

What are the project phases?

There are three stages to the QEIIIMC Master Plan Project:

PREPARE

Confirm the purpose and vision of the Master Plan, review all planning statutory requirements, conduct context analysis, explore options for an integrated design approach.

DESIGN

Consider the massing and spatial arrangement of the components of the Master Plan, consult with medical staff, researchers, students and wider community in the design process. Develop a series of design scenarios for review and refinement into a detailed Master Plan concept. Provide opportunities for community and stakeholders to review the draft Master Plan and incorporate any feedback into a final Master Plan.

IMPLEMENT

Create an implementation plan, with identified priority actions and timelines, prepare a capital cost plan, outline processes for governance and approvals and outline a review process.

What are the planned project timeframes?

The total QEIIIMC Master Plan Project is planned to take 60 weeks from start to finish.

Who is the project team?

Hames Sharley has been appointed to lead the Master Plan process and will be supported by a team of local, national and international specialist consultancies:

PROJECT LEAD

Hames Sharley

Architecture (specialising in health, education, science and research), statutory planning, urban design, sustainability, project review, project graphics and documentation.

PROJECT MANAGEMENT AND ENGINEERING

AECOM

All aspects of project management, transport planning and engineering advice.

ENGAGEMENT

Creating Communities

Stakeholder and community engagement, community development and communications.

INTERNATIONAL BENCHMARKING

Turnberry Consulting

International intelligence to understand the best of what is happening with similar projects nationally and internationally.

LANDSCAPE ARCHITECTURE

UDLA

Landscape design and public open space.

URBAN ECONOMICS

Ubique Partners

Commercial and economic considerations.

HERITAGE

Griffiths Architects

Guidance and advice in respect of all matters related to heritage for the precinct.

QUANTITY SURVEYING

Donald Cant Watts Cork (DCWC)

Quantity surveying and cost plan.



Why should I get involved?

As a patient, visitor, employee, employer, service provider, student or neighbour, you have the information, experience and knowledge about the site and end uses. The QEII MC Master Plan Project is a great opportunity to build on an already unique medical, education and research site, which has the potential to become an exciting urban destination in its own right. With your input, a new Master Plan will build on the achievements already made for patients, employees, visitors and all stakeholders associated with our key knowledge and health precinct.

How can I get involved?

The QEII MC Master Plan Project website will publish information and dates for engagement events and feedback opportunities for you to contribute in person or through opportunities online at www.qeiiifutures.com.au. There will be repeat opportunities for you to have your input across the project phases.

How will my ideas be incorporated into the master plan?

Information on a range of topics will be gathered from stakeholders and then compiled for analysis. This feedback will be used to inform the development of the QEII MC Master Plan in all key areas, including allowable uses within the site, diversity and density, environment and landscape, transport and parking, architecture and built form, and community and place activation. Specialist consultants incorporate feedback from stakeholders into their design to ensure a national and international benchmark for this exceptional project.

How can I participate in the conversation online?

The QEII MC Master Plan website will be continually updated with the latest information on the project. Events and engagement activities will be advertised well in advance so that stakeholders can take advantage of the many opportunities to join the discussion and have their input into this exciting project. Stakeholders and community can also learn more about the project by signing up for regular updates, reading on line blogs or listening to the podcast series.

How are online comments and discussions moderated?

Feedback posted on the QEII MC Master Plan Project website will be monitored by Creating Communities. It is at the discretion of the project team to remove any content, posted by website visitors, which may be considered inappropriate or inflammatory.

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How do I get in touch with any enquiries?

The QEIMC Master Plan Project website includes a form for you to send a message with your questions, comments or observations. Please go to www.qeimcfutures.com.au find the form and contact the team, or email qeimcfutures@creatingcommunities.com.au directly.



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